

## Appendix 1

### Health and Wellbeing Strategy Annual Performance Review 2018

<b>Strategy Vision – To have in place the best conditions possible for people to live fulfilling lives.</b>
<b>Core Principles – To clearly define health and wellbeing in its broadest sense.</b>
<b>Cross-Cutting Theme – To focus on the needs of the local population to reduce health inequalities.</b>

<b>Health and Wellbeing Strategy Action Plan Performance Review</b>							
<b>Priority – Ensure cross-the-board action to improve health and wellbeing throughout the Borough</b>							
<b>Key Action</b>	<b>Directorate/ Partner</b>	<b>Responsible Lead</b>	<b>Resources</b>	<b>Key Steps</b>	<b>Overall Anticipated Outcome/ Impacts</b>	<b>Timescale</b>	<b>Performance to Date</b>
To identify, explore and apply for relevant external funding opportunities, as appropriate.	All Directorates	Health and Wellbeing Strategy Manager	Existing officer time	Identify Directorates funding requirements.	Ensure that funding from the Strategic Investment Reserve (SIR) is maximised, and more external funding is brought into WLBC to support the development of schemes of health intervention and early prevention.	Jan 2018 Ongoing	As detailed below, a bid register will soon be introduced allowing a more joined-up and standardised approach across directorates when seeking and securing external funding.  <b>Estimated completion November 2018</b>
Lead Directorates to be contacted on a quarterly basis to identify their funding requirements, and to alert them to funding opportunities to support delivery on health and wellbeing initiatives within the community.	Leisure and Wellbeing, Housing and Inclusion, Development and Regeneration Street Scene Services	Health and Wellbeing Strategy Manager	Existing officer time	Develop the resource to alert Lead Directorates to funding opportunities relevant to service requirement.	Provide the capacity to develop opportunities to take decisive action to achieve health and wellbeing goals and build Council resilience.	Jan 2018 Ongoing	To communicate national, regional and local funding pots and highlight funding opportunities to respective Officers. The Health and Wellbeing Strategy Manager is working with the Digital Communications Manager on the development of a funding webpage to be made accessible for all.  <b>Estimated completion October 2018</b>

## Health and Wellbeing Strategy Action Plan Performance Review

### Priority – Ensure cross-the-board action to improve health and wellbeing throughout the Borough

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
In the context of available resources, seek to address and rationalise the present stock of ageing built sports provision to provide facilities which meet contemporary standards.	Leisure and Wellbeing, Development and Regeneration, Legal and Democratic and Finance and HR Services	Deputy Director of Leisure and Wellbeing	Existing officer time and match-funding support	Establish a project team with representatives from finance, legal, procurement, property services, planning and development and leisure services supported by external specialist advisers – to undertake a feasibility study that will allow for significant capital and inward investment.	The project model for development to be based on the Built Sports Provision action of the 2015-2025 Leisure Strategy.	Apr 2020	<p>Cross Departmental Officer Working Group, Project Board, and Member Steering Group all established.</p> <p>Initial feasibility studies for Ormskirk and Skelmersdale completed.</p> <p>Funding profiles established and potential partners involved.</p> <p>Detailed designs and costings established.</p> <p>Public consultation planned Jan – Feb 2019.</p> <p>Project approved by Cabinet and Council to progress to implementation.</p>
Ongoing partnership facilitation to ensure the infrastructure is in place to enable apprenticeships, training and skills development is accessible for people living and working in the Borough.	Development and Regeneration Services	Economic Regeneration Manager	Existing officer time	Using our Economic Development Strategy 2015-2025 to drive this action forward.	Opportunities available at various skills levels for those seeking employment.	Ongoing	<p>Continued strategic partnership working with key agencies through the STEP group.</p> <p>To connect business leaders and support business growth the continuation of the Skelmersdale Ambassadors network.</p> <p>Working with partners, such as West Lancashire College and Edge Hill University in the facilitation of apprenticeships, training and skills development.</p>

## Health and Wellbeing Strategy Action Plan Performance Review

**Priority – Take every opportunity to improve health and wellbeing through contacts with residents and in key settings such as schools and workplaces**

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
<p>Easy access to the information and resources that will allow residents to make healthy choices and manage their own health. Possible activities:</p> <p>Develop a comprehensive health and wellbeing service directory that joins programmes, activities and resources;</p> <p>To increase the skills and knowledge of individuals by providing training, talks, workshops and seminars on a wide range of local and national health issues in the community.</p>	<p>Leisure and Wellbeing, Housing and inclusion, Development and Regeneration, Street Scene Services</p>	<p>Health and Wellbeing Strategy Manager</p> <p>Health Promotion Officer</p>	<p>Existing officer time</p> <p>Existing officer time</p>	<p>Review internal processes, with regard to assessing implementation functionality.</p> <p>Plan and evaluate new and existing health promotion initiatives with the aim to develop a timeline of structured programmes.</p>	<p>To help local people make informed choices by putting them in touch with a variety of services and organisations so that they can find out what might best meet their health and wellbeing need.</p>	<p>Mar 2020</p> <p>Apr 2018 Ongoing</p>	<p>Work is planned to commence early 2019 on the development of a Council Wellbeing Directory aimed at providing information on local services to improve the quality of life of residents.</p> <p>The Health Promotion Officer is currently in the process of developing and delivering a number of initiatives aimed at tackling social isolation, loneliness and the onset of dementia for older residents living in WLBC retirement properties and retirement homes.</p>

**Priority – Take every opportunity to improve health and wellbeing through contacts with residents and in key settings**

## Health and Wellbeing Strategy Action Plan Performance Review

such as schools and workplaces

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
<p>Combat negative health implications by facilitating schemes of intervention to reverse the upward trend in adult and childhood obesity, in particular to:</p> <p>Reduce prevalent levels of obesity amongst adults, children 0-5 and 10-11 year olds by working alongside schools and communities using a variety of pathways, including social prescribing, to enable people to access health promotion activities such as: physical activity "sessions" and healthy eating "classes"</p>	Leisure and Wellbeing Services	Health and Wellbeing Strategy Manager and Leisure Operations Manager	Existing officer time and match-funding support	Benchmark impact based on PHE Health Profile Summary for West Lancashire.	To support reductions in adult and childhood obesity.	Aug 2018 Ongoing	<p>WLBC is represented by the Health and Wellbeing Strategy Manager at the West Lancashire CCG social prescribing network to link local people/ communities to social or physical activities.</p> <p>To tackle childhood obesity the Health and Wellbeing Strategy Manager is exploring opportunities with West Lancashire School Sports Partnership.</p> <p>WLBC have secured a 12 month extension after successfully piloting for 3 years the LCC commissioned Active West Lancs scheme aimed at encouraging the adoption of healthier lifestyles whether through diet and/ or exercise of various cohorts.</p> <p>Currently underway the 2017-19 ESF funded More Positive Together project is helping to support social housing tenants furthest from the labour market access the right pathways to employability, with a particular focus on providing a range of activities aimed at improving physical and mental wellbeing.</p>

**Priority – Take every opportunity to improve health and wellbeing through contacts with residents and in key settings such as schools and workplaces**

## Health and Wellbeing Strategy Action Plan Performance Review

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
<p>Demonstrate our commitment to health and wellbeing of our workforce. Possible activities:</p> <p>Develop an internal programme of health and wellbeing initiatives, reminiscent of the key health-related themes of PHE "Workplace Charter" i.e. healthy eating, physical health and mental health (further details see Appendix 6 of the HWS).</p>	HR Services and Leisure and Wellbeing Services	Health Promotion Officer and HR Services	Existing officer time and possible budget implications	Design a programme of health-related themes aimed to improve our workforces' health and wellbeing.	To provide the internal infrastructure to help support the workforce to make healthy choices. Creating a healthier workplace will also support reductions in ill-health and employee sickness absence.	Sep 2018	<p>Work has commenced to form a workforce wellbeing steering group.</p> <p>A draft action plan and TOR have also been formulated for discussion.</p>
To educate local businesses knowledge and raise awareness on healthy workplace programmes to improve workforce health and wellbeing.	Leisure and Wellbeing Services	Health Promotion Officer	Existing officer time	Develop a programme and/ or step-by-step guide of effective tools and examples to embed practical health-related themes into the workplace.	(See above action point anticipated outcome/ impact).	Mar 2019	This objective is planned to commence following the piloting of the above action.
<b>Priority – Create and sustain an environment that helps people to make healthy choices</b>							
Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date



## Health and Wellbeing Strategy Action Plan Performance Review

Assessment" to embed considerations about health and wellbeing into committee reports.		Wellbeing Strategy Manager	time	policy document(s) to embed health into committee reports.			Manager has commenced discussions with Member Services to establish how to incorporate Health Impact Assessments into the reporting process.
<p>Promote a healthy environment, through the following service provisions and actions:</p> <p>Play areas to be accessible by walking and cycling routes;</p>	Leisure and Wellbeing Services	Leisure Operations Manager	Existing officer time and possible internal capital (Inc. CIL & Section 106) and external grant funding	Working with youth services, schools and/ or voluntary sector groups consult with children and young people to ascertain the routes they take to access play areas and the mode of transport they use to identify any specific safety concerns or other potential barriers to develop a rolling capital programme of improvement.	Enable residents' ease of access to physical activity to maintain a healthy weight.	Mar 2019	A mapping exercise is planned to assess the feasibility to link cycle pathways to play areas. It was also confirmed that all play areas are accessible by foot.

### Priority – Create and sustain an environment that helps people to make healthy choices

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Develop more physical	Leisure and	Leisure Operations	Existing officer	Engage the views of local	Regular participation in	May 2019	All new play facilities proposed

## Health and Wellbeing Strategy Action Plan Performance Review

<p>activities in parks and open spaces, including the continued development of outdoor gyms in suitable locations;</p> <p>In relation to play provision continue to pursue "fewer, bigger and better" prioritising lower quality yet high value sites, and rationalising lower quality sites;</p>	<p>Wellbeing Services</p> <p>Leisure and Wellbeing Services</p>	<p>Manager</p> <p>Leisure Operations Manager</p>	<p>time and possible internal capital (Inc. CIL &amp; Section 106) and external grant funding</p> <p>Existing officer time and possible capital budgetary implications</p>	<p>communities about improving the parks and open spaces and develop a community engagement strategy aimed to better utilise the outdoor gyms, placing emphasis on engaging with disabled users and older people (50+).</p> <p>Undertake a play provision review to ascertain sites considered "surplus to requirement" to develop plans for alternative usage in respect of further access to open spaces of public value.</p>	<p>physical activity among children and young people is vital for health growth and development.</p> <p>In the context of policy and finances available, continue to identify, protect and enhance play provision and work closely with other play site providers to alleviate catchment gaps where areas lacking in certain types of provision are targeted.</p>	<p>Mar 2019</p>	<p>through housing developments will be assessed for accessibility.</p> <p>To date the Health and Wellbeing Strategy Manager is reviewing funding opportunities to tackle social isolation and loneliness of older residents by securing to support to increase access to open spaces and outdoor gyms.</p>
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### Priority – Create and sustain an environment that helps people to make healthy choices

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Operate with an effective management and	Leisure and Wellbeing	Leisure Operations Manager	Existing officer time and possible	Engage the views of local communities attuned with the	Access to open space has a positive impact on	Mar 2019	Low value low quality play sites identified through The Play



## Health and Wellbeing Strategy Action Plan Performance Review

maintenance regime in place to maintain the quality and usability of open spaces.	Services		capital budgetary implications	type of space and wildlife habitats present to develop robust mechanisms for the funding and maintenance of open space resource.	health and wellbeing. Living close to areas of green space, parks, woodland and other open space can improve physical and mental health regardless of social background.		<p>Strategy for community transfer or rationalisation.</p> <p>Programme of improvements to maintain quality of high value sites being developed.</p> <p>Discussions with the Operations Manager of Street Scene with a view to coordinating an operational and maintenance regime between Street Scene and Ranger Services.</p> <p>An open space assessment is being updated through Planning Section to highlight open space provision and quality requirements across the Borough.</p>
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### Priority – Create and sustain an environment that helps people to make healthy choices

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Address relative over and under provision of playing	Leisure and Wellbeing Services	Deputy Director of Leisure and	Existing officer time and match-funding support	Investigate the conversion of some adult pitches to junior/ youth provision, particularly at	Underpin the contribution that sport,	Oct 2018	Playing Pitch Strategy review completed in September 2018,

## Health and Wellbeing Strategy Action Plan Performance Review

pitches in different parts of the Borough.		Wellbeing and Leisure Operations Manager		Blaguegate and Skelmersdale.	<p>and the facilitation of opportunities has towards supporting local people to achieve a healthy lifestyle.</p> <p>West Lancashire population is predicted to grow significantly over the next few years, so there is a need to ensure sufficient provisions of accessible, quality and affordable facilities and pitches to meet local need.</p>		<p>helping to inform local plan process. Findings to be used to develop an action and investment plan for current and future requirements.</p> <p>Management of Blaguegate Playing Fields currently under review.</p>
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### Priority – Create and sustain an environment that helps people to make healthy choices

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Explore possibilities to reshape Arts Services as a hub identifiable by the	Leisure and Wellbeing Services	Deputy Director of Leisure and Wellbeing and Arts	Existing officer time	Develop a business plan to increase participation and income.	Create linkages between culture and other civic activities to promote	Oct 2018	A business plan being developed for Chapel Gallery.

## Health and Wellbeing Strategy Action Plan Performance Review

entire community, so to further build the cultural landscape of West Lancashire.		Development Manager			greater communal, engagement, strengthen community identity and support local economic development.		To increase Chapel Gallery's footfall a full itinerary of cultural activities such as, exhibitions, events and educational workshops have been produced.
To develop significant environmental and recreational benefits to Tawd Valley Park (TVP) and surrounding local communities.	Leisure and Wellbeing Services	Deputy Director of Leisure and Wellbeing and Leisure Operations Manager	Existing officer time and possible internal capital (Inc. CIL & Section 106) and external grant funding	Co-ordinate the development of the Masterplan for improvement to TVP, and establish management methods and required resources to implement the Masterplan and ensure future community engagement in the park and its facilities.	To support the provision of intrinsic environmental, aesthetic, and recreational benefits for residents.	Dec 2018	<p>Masterplan developed from local consultation.</p> <p>Funding currently being secured to support project delivery.</p> <p>Phase 1 delivery commenced on the ground in Autumn 2018.</p> <p>To reinforce the Masterplan and project sustainability a community engagement plan has been developed.</p>
<b>Priority – Create and sustain an environment that helps people to make healthy choices</b>							
<b>Key Action</b>	<b>Directorate/ Partner</b>	<b>Responsible Lead</b>	<b>Resources</b>	<b>Key Steps</b>	<b>Overall Anticipated Outcome/ Impacts</b>	<b>Timescale</b>	<b>Performance to Date</b>
To enable all residents to live in communities that are clean, tidy and safe:							

## Health and Wellbeing Strategy Action Plan Performance Review

<p>Continue to review our street cleaning schedule (including weekends) to maximise its effectiveness whilst ensuring it reflects the varying needs of local communities;</p> <p>Engage with community and volunteer groups to organise local clean-ups;</p> <p>Removal of fly-tipping, dog fouling, chewing gum and target litter hotspots;</p> <p>Continue to measure public satisfaction levels with cleanliness in both residential and retail areas;</p> <p>Maintain public open spaces to enhance the local environmental quality.</p>	Street Scene Services	Street Scene Operations Manager	Existing officer time	<p>Cleaning schedules to be reviewed.</p> <p>Working in partnership communicate borough-wide messages on-line, publishing press releases, public notices opportunities for increased public participation in keeping our streets and parks clean, and safe.</p> <p>Work in partnership with residents and other stakeholders to improve the street cleanliness.</p> <p>Increase the number of residents that are satisfied with the cleanliness of the Borough and the quality of the public open space using the residents' survey.</p> <p>Working in partnership with the volunteer community to generate additional opportunities to help care for our parks and green spaces.</p>	To maintain the highest standards of street cleanliness within the Borough.	<p>Ongoing</p> <p>Jun 2018</p> <p>Aug 2018</p> <p>May 2018</p> <p>Jun 2018</p>	<p>A service review of grounds maintenance and street cleansing services has been undertaken.</p> <p>Report presented to Council Feb 2018 with a series of recommendations including restructure and subsequent merger of the two service areas.</p> <p>New structure proposed for commencement 01.04.19.</p> <p>On completion the new structure will allow for all designated actions to be taken forward.</p>
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### Priority – Support residents and communities to manage their health, prevent ill-health and build resilience

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Strengthen the role and impact of ill-health prevention through regulation and enforcement of:							

## Health and Wellbeing Strategy Action Plan Performance Review

<p>Excess noise and pollution, and seek to reduce the impact of noise or pollution on or from new developments;</p> <p>Continue to produce Air Quality update reports containing work to reduce impacts of vehicle pollution in air quality management area;</p> <p>Continue to inspect sites to ensure compliance with relevant permits;</p> <p>Continue to work with partners to reduce anti-social behaviour, crime and the fear of crime within communities;</p>	<p>Leisure and Wellbeing Services</p>	<p>Environmental Protection and Community Safety Manager</p>	<p>Existing officer time</p>	<p>Continue to have a robust process of noise nuisance monitoring in situ.</p> <p>Action plan in place.</p> <p>Continue to ensure associated staff have detailed knowledge on relevant Codes of Practice and Enforcement.</p> <p>Action Plan in place.</p>	<p>Mitigate against the effects of noise and pollution on health and quality of life.</p> <p>Comply with Department for Environment, Food &amp; Rural Affairs requirement and work to improve air quality.</p> <p>To ensure adherence to statutory requirements and regulatory obligations for the greater wellbeing of local residents.</p> <p>Ongoing partnership working to prevent and deter criminal activities.</p>	<p>Mar 2018</p> <p>Jun 2018</p> <p>Aug 2018</p> <p>Jan 2019</p>	<p>Officers maintained performance in dealing with noise complaints and responses to consultations on planning and licencing applications.</p> <p>Revised completion date December 2018.</p> <p>In accordance with the risk assessment schedule a vast majority of premises have now been inspected.</p> <p>Continuing to work closely with multi agency partners to address the strategic priorities identified in the 2016-2019 West Lancashire Community Safety Partnership (WLCSP) Plan.</p>
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### Priority – Support residents and communities to manage their health, prevent ill-health and build resilience

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Continue to carry out licensing and inspection of tattooists, skin piercing and laser treatment businesses, and inspection	Leisure and Wellbeing Services	Commercial Safety and Licensing Manager		Continued statutory compliance.	Reduce the risk of infectious disease.	Ongoing	Such premises are inspected as part of the grant of a skin piercing licence to ensure suitable hygiene standards and practices.

## Health and Wellbeing Strategy Action Plan Performance Review

<p>of premises for legionella prevention;</p> <p>Continue to carry out inspections of food businesses and analysis of food samples as necessary;</p> <p>Licensing policy to include data on responsible drinking to prevent anti-social behaviour associated with drinking;</p> <p>Carrying out our Taxi Licensing functions and continue to operate with robust policies to ensure that all those associated with the taxi industry are safe and suitable to do so.</p>				<p>Continued statutory compliance.</p> <p>Implement an information-sharing programme with local A&amp;E, Urgent care and Walk-in centres to identify alcohol-related attendances and where the drinking took place.</p> <p>Roll-out of mandatory training programme for all licensed drivers to include safeguarding and to provide a means to raise concerns.</p>	<p>To ensure the production, transportation, storage, preparation and sale of food in hygienic conditions to reduce the risk of food poisoning.</p> <p>Tackle underage access to alcohol, street drinking and reinforce responsible drinking and reduce the high incidence of hospital stays for alcohol related harm.</p> <p>To continue to protect public safety, in particular relation to safeguarding children, young persons and vulnerable adults.</p>	<p>Ongoing</p> <p>Apr 2019</p> <p>Apr 2018</p>	<p>A register of cooling towers is similarly maintained to ensure that suitable legionella controls are in place at relevant premises.</p> <p>An annual programme of food safety interventions is maintained and approved through the Council's Food Safety Service Plan.</p> <p>The Council's Licensing Policy will be reviewed during 2019 and implemented from February 2020.</p> <p>The Council's Hackney Carriage &amp; Private Hire Licensing Policy was reviewed during 2018 to ensure requirements are in line with national guidance and priorities.</p>
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### Priority – Support residents and communities to manage their health, prevent ill-health and build resilience

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Plan to meet the changing needs of current and future occupants and assist residents who live with limiting long-term illness or disability							

## Health and Wellbeing Strategy Action Plan Performance Review

<p>(including reducing frailty) by undertaking the following actions:</p> <p>Seek additional funding to support frail, elderly and disabled people with home adaptations that will enable them to live at home for as long as possible;</p> <p>Identify external funding sources to promote warm, fuel efficient homes – in both private and public rented sector, for example - identify external sources of funding to continue the winter warmth programme;</p>	<p>Housing and Inclusion and Leisure and Wellbeing Services</p>	<p>Property Services Manager, Homelessness and Private Sector Housing Manager and Programme Works Manager</p> <p>Property Services Manager, Homelessness and Private Sector Housing Manager</p>	<p>Existing officer time and match-funding support</p> <p>Existing officer time and match-funding support</p>	<p>Identify sources of funding with consideration to investigate the feasibility to strengthen funding bids with integration support from the NHS and/ or other partners, for example, drawing on the Better Care Fund.</p> <p>Identify sources of funding with consideration to investigate the feasibility to strengthen funding bids with integration support from the NHS and/ or other partners, for example, drawing on the Better Care Fund.</p>	<p>Accessible and easily adaptable homes can help support independence, which in turn helps to reduce physical frailty and support fewer need for hospital admissions.</p> <p>Provide support to residents who may be suffering ill-health due to insufficient warmth and help to reduce fuel poverty.</p>	<p>Nov 2018</p> <p>Nov 2018</p>	<p>Meeting scheduled between the Homelessness and Private Sector Housing Manager and Health and Wellbeing Strategy Manager to explore cross-cutting integrated working with health partners.</p> <p>As per the above.</p>
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### Priority – Support residents and communities to manage their health, prevent ill-health and build resilience

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
<p>Develop opportunities for older people living in local care homes, sheltered accommodation and users of our Home Care Link service to be more socially included and raise</p>		<p>Housing Operations Manager and Home Care Link Control Room Manager</p>	<p>Existing officer time and match-funding support</p>	<p>Identify sources of funding with consideration to investigate the feasibility to strengthen funding bids with integration support from the NHS and/ or other partners, for example, drawing on the Better Care Fund.</p>	<p>Help to tackle social isolation, loneliness and support mental wellbeing.</p>	<p>Oct 2018</p>	<p>Discussions around suitable activities and available funding are currently taking place.</p>

## Health and Wellbeing Strategy Action Plan Performance Review

<p>awareness of opportunities already available;</p> <p>Installation of free Wi-Fi across 12 sheltered housing schemes with the aim of improving digital and financial inclusion and the general health and wellbeing of older residents.</p>	Housing and Inclusion	Performance & Projects Manager	Existing resources and officer time	Work in partnership with Social Telecoms, Lancashire Adult Learning and The Good Things Foundation in developing a Digital Deal for Older People.	Campaign aims to reduce isolation and loneliness through the use of the internet.	Dec 2017	Complete
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### Priority – Support residents and communities to manage their health, prevent ill-health and build resilience

Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
<p>Work together to implement schemes for systemic change towards proactive prevention, which include to:</p> <p>Embed social value considerations throughout</p>	All Directorates	Procurement Executive	Existing officer time	Establish the core economic, social and environmental	Greater and more explicit focus on using	Jun 2019	Exploratory work projected to commence March 2019.



## Health and Wellbeing Strategy Action Plan Performance Review

<p>the procurement cycle (including in the core requirements, contract notices, pre-qualification questionnaire, award processes, and throughout delivery, contract management and disposal, as well as through a prominent position in the pre-procurement process) (further details, see Appendix 3 of the HWS);</p> <p>Initiate "Health in All Policies" framework to build an across sector approach to Council public policies that will systematically take into account the health implications of decisions, seek synergies and avoid harmful health impacts in order to improve local population health and health "equity" (further details, see Appendix 4 of the HWS);</p>	All Directorates	Health and Wellbeing Strategy Manager	Existing officer time	<p>objectives that we want to achieve from our procurement activities, and include a social value % weighting within procurement assessments where appropriate. Including – to produce guidance for procurers on social value and how to include social value considerations in specifications and procurement documentation.</p> <p>Review internal processes, with regard to assessing implementation functionality.</p>	<p>the Council's procurement spending power to deliver economic, social and environmental benefits for the wider community as part of our drive to secure best value.</p> <p>To embed considerations of health, equity and sustainability as a standard part of decision-making.</p>	Jun 2019	Exploratory work projected to commence March 2019.
<b>Priority – Support residents and communities to manage their health, prevent ill-health and build resilience</b>							
Key Action	Directorate/ Partner	Responsible Lead	Resources	Key Steps	Overall Anticipated Outcome/ Impacts	Timescale	Performance to Date
Make changes to internal processes, such as service action plan (SAP) templates to embed considerations (and data) about health and wellbeing into decision-making and work objectives.	All Directorates	Health and Wellbeing Strategy Manager / Partnership and Performance Manager	Existing officer time	To develop the framework/ policy document(s) to initiate embedding health into SAP.	Cement Health and Wellbeing as an integral part of business functions.	Jun 2019	Exploratory work projected to commence March 2019.

**Health and Wellbeing Strategy Action Plan Performance Review**

<b>Health and Wellbeing Strategy Action Plan Performance Review</b>							